

# STRATEGIC PLANNING - RESOURCES

## GENERAL LEADERSHIP RESOURCES

Title	Author	Publisher	Year	Link
Have you tested your strategy lately?	Chris Bradley, Martin Hirt, and Sven Smit	McKinsey & Co.	2011	<a href="#">Link</a>
HBR's 10 Must Reads On Strategy	M. Porter, J. Collins, J. Porras & Others	Harvard Business Review	2011	<a href="#">Link</a>
The Fall and Rise of Strategic Planning	Henry Mintzberg	Harvard Business Review	1994	<a href="#">Link</a>
Fall and Rise of Strategic Planning: A meta-analysis of the environment - planning - outcome link	Marcel Hofeditz & Gerhard Schewe	Meta-analysis	2018	<a href="#">Link</a>
How to write an strategic plan	Shushma Raman	Carr Centre for Human Rights Policy - Harvard Kennedy School		<a href="#">Link</a>
Internal and External Analysis	Erica Olsen	On Strategy	2015	<a href="#">Link</a>
Nine Schools of thought in Strategic Management	Henry Mintzberg	Adaptive Cycle website	1990	<a href="#">Link</a>
Eight Ways to Communicate Your Strategy More Effectively	Georgia Everse	Harvard Business Review	2011	<a href="#">Link</a>

## IGNATIAN RESOURCES

Title	Author	Publisher	Year	Link
Some Questions about the Purpose and Scope of the General Congregation	Ladislav Orsy SJ	Studies in the Spirituality of Jesuits	1972	<a href="#">Link</a>
The Kamikaze Factor: Choosing Jesuit Ministries	Joseph F. Conwell SJ	Studies in the Spirituality of Jesuits	1979	<a href="#">Link</a>
Apostolic Institutions at the service of the mission / Challenges in Apostolic Planning	Adolfo Nicolás SJ		2014	
On Discernment in Common	Arturo Sosa SJ		2017	<a href="#">Link</a>
Assistancy Strategic Discernment	Provincials of the United States		2008	<a href="#">Link</a>
Renewing our Commitment to a Faith that does Justice	Social Coordinators of the Provinces	Social Justice and Ecology Secretariat	2015	<a href="#">Link</a>

## QUOTES

- Failing to plan is planning to fail - Alan Lakein (attributed to him)
- If you want to bring anything to successful conclusion, you must accommodate yourself to the task, not the task to yourself - Thoughts of Saint Ignatius - Scintillae Ignatianae
- The essence of strategy is choosing what not to do - Michael Porter
- Strategy is a pattern in a stream of decisions - Henry Mintzberg
- It is not a matter of future decisions but the future of current decisions - Peter Drucker
- Jesuits are never content with the status quo, the known, the tried, the already existing. We are constantly driven to discover, redefine and reach out for the magis. For us, frontiers and boundaries are not obstacles or ends, but new challenges to be faced, new opportunities to be welcomed. Indeed, ours is a holy boldness, “a certain apostolic aggressivity,” typical of our way of proceeding - General Congregation 34, Decree 26, No. 27
- The task of strategic leadership is therefore not to follow a given formula or set of steps. Instead it is to gather appropriate information, evaluate it thoughtfully, and make choices that provide the best chance for the company to succeed, all the while recognizing the fundamental nature of business uncertainty. - Phil Rosenzweig