

ADAPTIVE LEADERSHIP - RESOURCES

GENERAL LEADERSHIP RESOURCES

Title	Author	Publisher	Year	Link
A Survival Guide for Leaders	Ronald Heifetz and Marty Linsky	Harvard Business Review Press	2002	Link
Adaptive Work	Ronald A. Heifetz	The Journal Kansas Leadership Center	2010	Link
Leadership Without Easy Answers	Ronald A. Heifetz	Harvard Business Review Press	1998	Link Notes Excerpt
The Work of Leadership	Ronald A. Heifetz and Donald L. Laurie	Harvard Business Review Press	2001	Link
The Practice of Adaptive Leadership	Ronald A. Heifetz	Harvard Business Review Press	2009	Link Synthesis
Theory Behind the Practice of Adaptive Leadership	Ronald Heifetz, Alexander Grashow, and Marty Linsky	Harvard Business Review Press	2009	Link
Anchoring leadership in the work of adaptive progress	Ronald Heifetz	The Leader of the Future 2 (Chapter 6)	2006	Link
Becoming an Adaptive Leader	John Roberto	Lifelong Faith Journal	2011	Link
Sacred Heart of Leadership	Ronald Heifetz and Marty Linsky	Harvard Business Review Press	2002	Link
Leading with an Open Heart	Ronald A. Heifetz and Marty Linsky	Leader to Leader, No. 26	2002	Link
When Leadership Spells Danger	Ronald Heifetz and Marty Linsky	Educational Leadership	2004	Link

GENERAL LEADERSHIP RESOURCES (Continued)

Title	Author	Publisher	Year	Link
Adaptive Leadership: an approach for challenging times	Mark Creyton	Volunteering Queensland	2014	Link
Why leaders must be adaptive to succeed in this time of unprecedented change	Amy Murphy	Irish Tech News	2018	Link
Adaptive strain, adaptive change	Peter Vajda	Management Issues	2017	Link
Real Leadership: Helping People and Organizations Face Their Toughest Challenges	Dean Williams	Berrett-Koehler Publishers	2005	Link
Leadership on the Line: Staying alive through the dangers of leading	Martin Linsky and Ronald A. Heifetz	Harvard Business Review Press	2002	Link Excerpt Intro Book Summary
Leadership Can Be Taught: A Bold Approach for a Complex World	Sharon Daloz Parks	Harvard Business Review Press	2005	Link

IGNATIAN RESOURCES

Title	Author	Publisher	Year	Link
Ignatian Spirituality and Leadership in Organizations Today	Alfred Darmanin	Review of Ignatian Spirituality	2005	Link
The Characteristics of Jesuit Education	International Committee on the Apostolate of Jesuit Education (ICAJE)	Educate Magis	1986	Link
Reflection in Action: A Signature Ignatian Pedagogy for the 21st Century	Susan Mountin Rebecca Nowacek	Marquette University	2012	Link

QUOTES

- “Progress on problems is the measure of leadership; leaders mobilize people to face problems, and communities make progress on problems because leaders challenge them and help them to do so”. Ronald A. Heifetz
- “Letting people take the initiative in defining and solving problems means that management needs to learn to support rather than control. Workers, for their part, need to learn to take responsibility.” – Ronald A. Heifetz & Donald L. Laurie
- “And leadership then is about mobilizing and engaging the people with the problem rather than trying to anesthetize them so you can go off and solve it on your own”. Ronald A. Heifetz
- “Values are shaped and refined by rubbing against real problems, and people interpret their problems according to the values they hold”. Ronald A. Heifetz
- “When you lead people through difficult change, you take them on an emotional roller coaster because you are asking them to relinquish something—a belief, a value, a behavior—that they hold dear. People can stand only so much change at any one time.” — Ronald A. Heifetz
- “But to practice leadership, you need to accept that you are in the business of generating chaos, confusion, and conflict” - Ronald A. Heifetz
- “Your silence creates a vacuum for others to fill The key is to stay present and keep listening. The silence of holding steady is different from the silence of holding back.” — Ronald A. Heifetz
- “Your inspiration taps hidden reserves of promise that sustain people through times that induce despair. You enable people to envision a future that sustains the best from their past while also holding out new possibilities.” - Ronald A. Heifetz